



CONCORD UNIVERSITY

DOCTOR OF HUMANITARIAN SERVICE

Selfless leader who values boldness, initiative and transformation, you have excelled as entrepreneur, public servant and educator. Your star shone brightly early in your career when, as a graduate of the University of North Carolina, you returned to Charleston to become manager and soon principal owner of what became the tenth largest privately owned insurance brokerage firm in the nation.

As a visionary governor of West Virginia, from 1988 to 1996, you set the stage for Tamarack, “The Best of West Virginia.” Its Caperton Center provides integrated distribution and marketing for more than 1200 West Virginia artisans. For your progressive innovation for the state’s cottage industry, The Rosen Group named you 1997 Humanitarian of the Year. As governor, you also brought West Virginia back from the brink of bankruptcy, leading *Financial World* magazine to call West Virginia the most improved state in the nation.

You continued your love of changing education and teaching with a fellowship at the John F. Kennedy Institute for Public Policy at Harvard University and later by founding and managing the Institute on Education and Government at Columbia University. Later, as President and CEO of the College Board, you continued your efforts to encourage and inspire greater numbers of students to attend college. Your concern about equal educational opportunities led to an initiative which made Advanced Placement courses more available to inner city and rural students. With the mantra: “Good writing is not optional,” you elevated the importance of writing and higher level math by adding a writing section, more critical reading and advanced math to the S.A.T. college admission test. For your bold efforts, *USA Today* labeled you an “education crusader” and included you as one of the most influential people in America in its feature, “People to Watch: 2001.” You believe, profoundly, that high standards transform schools and change lives.

For your visionary leadership, boldness in public service and dedication to educational excellence, Concord University confers upon you the degree of Doctor of Humanitarian Service, *honoris causa*.

CONFERRED ON
MARCH 1, 2007

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