

Allowable Activities & Costs

Title III grant funds may be expended to support items related to carrying out the following Activities as approved in the CU Forward Project Narrative and Evaluation Plan:

1. Increase affordable access to general education and market-driven degree programs through online courses.
2. Student engagement with innovative career exploration through research and internships that lead to graduation and a career.
3. A robust and transparent office of Institutional Research that supports the campus community in making better evidence-based decisions.

Per Title 34 § 607.10 of the Code of Federal Regulations, the activities listed below may be conducted and funded through Title III. **All purchase requests must demonstrate alignment with one or more project objectives for at least one of the three CU Forward Project Activities listed above.**

Allowable Activities¹

1. Faculty exchanges, faculty fellowships, and faculty development that provide faculty with the skills and knowledge needed to -
 - (i) Develop academic support services, including advising and mentoring students;
 - (ii) Develop academic programs or methodology, including computer-assisted instruction, that strengthen the academic quality of the institution; or
 - (iii) Acquire terminal degrees that are required to obtain or retain accreditation of an academic program or department;
2. Funds and administrative management that will improve the institution's ability to -
 - (i) Manage financial resources in an efficient and effective manner; and
 - (ii) Collect, access, and use information about the institution's operations for improved decisionmaking;
3. Developing and improving academic programs that enable the institution to -
 - (i) Develop new academic programs or new program options that show promise for increased student enrollment;
 - (ii) Provide new technology or methodology to increase student success and retention or to retain accreditation; or

- (iii) Improve curriculum or methodology for existing academic programs to stabilize or increase student enrollment;
4. Acquiring equipment for use in strengthening management and academic programs to achieve objectives such as those described in [paragraphs \(b\)\(2\)](#) and [\(b\)\(3\)](#) of this section;
 5. Establishing or increasing the joint use of facilities such as libraries and laboratories to -
 - (i) Eliminate the distance and high cost associated with providing academic programs and academic support; or
 - (ii) Provide clinical experience that is part of an approved academic program at off-campus locations;
 6. Developing or improving student services to provide -
 - (i) New or improved methods to deliver student services, including counseling, tutoring, and instruction in basic skills; or
 - (ii) Improved strategies to train student services personnel;
 7. Payment of any portion of the salary of a dean, with proper justification, to fill a position under the project such as project coordinator or activity director. For purposes of this paragraph, proper justification includes evidence that the position entitled “Dean” is not one that has college-wide administrative authority and responsibility;
 8. Purchase, rental, or lease of scientific or laboratory equipment for educational purposes, including instructional and research purposes;
 9. Construction, maintenance, renovation, and improvement in classrooms, libraries, laboratories, and other instructional facilities, including the integration of computer technology into institutional facilities to create smart buildings;
 10. Establishing or improving a development office to strengthen or improve contributions from alumni and the private sector;
 11. Establishing or improving an endowment fund, provided a grantee uses no more than 20 percent of its grant funds for this purpose and at least matches those grant funds with non-Federal funds;

12. Creating or improving facilities for Internet or other distance learning academic instruction capabilities, including purchase or rental of telecommunications technology equipment or services;

Unallowable Activities & Costsⁱⁱ

Title III grant funds cannot be used to pay for the following:

1. Activities that are not included in CU Forward Project Narrative and Evaluation Plan as approved by the Department of Education.
2. Activities that are inconsistent with any State plan for higher education that is applicable to the institution, including, but not limited to, a State plan for desegregation of higher education.
3. Activities or services that constitute religious instruction, religious worship, or proselytization.
4. Activities provided by a school or department of divinity. For the purpose of this provision, a “school or department of divinity” means an institution, or a department of an institution, whose program is solely to prepare students to become ministers of religion or to enter into some other religious vocation.
5. Developing or improving non-degree or non-credit courses other than basic skills development courses.
6. Developing or improving community-based or community services programs, unless the program provides academic-related experiences or academic credit toward a degree for degree students, or unless it is an outreach program that encourages Indian elementary school and secondary school students to develop the academic skills and the interest to pursue postsecondary education.
7. Purchase of standard office equipment, such as furniture, file cabinets, bookcases, typewriters, or word processors.
8. Payment of any portion of the salary of a president, vice president, or equivalent officer who has college-wide administrative authority and responsibility at an institution to fill a position under the grant such as project coordinator or activity director.
9. Costs of organized fund-raising, including financial campaigns, endowment drives, solicitation of gifts and bequests, and similar expenses incurred solely to raise capital or obtain contributions.

10. Costs of student recruitment such as advertisements, literature, and college fairs.
 11. Services to high school students, unless they are part of a program to encourage Indian students to develop the academic skills and the interest to pursue postsecondary education.
 12. Instruction in the institution's standard courses as indicated in the institution's catalog.
 13. Costs for health and fitness programs, transportation, and day care services.
 14. Student activities such as entertainment, cultural, or social enrichment programs, publications, social clubs, or associations.
 15. Activities that are operational in nature rather than developmental in nature.
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ⁱ See [https://www.ecfr.gov/current/title-34/subtitle-B/chapter-VI/part-607#p-607.10\(c\)](https://www.ecfr.gov/current/title-34/subtitle-B/chapter-VI/part-607#p-607.10(c))

ⁱⁱ Ibid.