

**REQUEST FOR BIDS #CU2303 GEAR UP  
EVALUATION AND PROFESSIONAL  
DEVELOPMENT SERVICES**

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Questions will be received until October 26, 2022 at 4 PM

Proposals will be received until November 28, 2022 at 2 PM

## REQUEST FOR BIDS

### RFB # CU2303 EVALUATION AND PROFESSIONAL DEVELOPMENT SERVICES

#### SECTION 1: GENERAL INFORMATION

- 1.1 Introduction: Concord University's GEAR UP program is soliciting bids to retain the services of an external evaluation service provider to establish a framework or model to evaluate the impact of West Virginia's GEAR UP program.
- 1.2 **Instructions to bidders: See Exhibit A for bidder instructions.**
- 1.3 **General terms and conditions: See Exhibit B.**
- 1.4 Schedule of Events:
- Release of RFB: 10/12/2022  
Question Deadline: 10/26/2022  
Addendum/Response to Questions: 11/03/2022  
Proposal Due Date: 11/14/2022  
Target Award Date: 11/28/2022
- 1.5 Posting of Information: This RFB and any addenda, including answers to questions, will be posted on the Concord University RFB webpage: <https://www.concord.edu/About/Important-Offices-Centers/Business-Office/Accounts-Payable-Procurement/RFBs.aspx>
- 1.6 Proposals shall remain in effect ninety (90) days from the submission date.
- 1.7 Expenses: The state will not be held liable for any expenses incurred by any bidder responding to this RFB including expenses to prepare or deliver the proposal or attend any oral presentation.
- 1.8 Interviews: Discussions and/or interviews may be held with the bidders under final consideration prior to making a selection for award; however, the RFB may be awarded without such discussions or interviews.
- 1.9 Award: It is anticipated that a single contract will be awarded for all services. However, the state reserves the right to configure the contract in whatever manner is in its' best interests.

## **SECTION 2: BACKGROUND INFORMATION**

2.1 Founded in 1872, Concord University is a four-year public liberal arts university and part of the West Virginia Higher Education System.

2.2 There are currently approximately 1,800 students enrolled and approximately 250 faculty and staff.

2.3 Concord University received a federal Gaining Early Awareness and Readiness for Undergraduate Programs (GEAR UP) partnership grant. GEAR UP is designed to increase the number of low-income students who are prepared to enter and succeed in postsecondary education. The grant runs from September 1, 2022 through August 31, 2029.

## **SECTION 3: SCOPE OF SERVICES**

3.1 This RFB may contain mandatory provisions identified by the use of the words “must, will and shall”. Failure to comply with a mandatory term in the RFB will result in bid disqualification.

3.2 Concord University is in search of a vendor that will establish a framework or model to evaluate the impact if the West Virginia GEAR UP program.

3.3 Grant objectives include the following:

1. Increase the academic performance and preparation for postsecondary education for students.
2. Increase the rate of high school graduation and enrollment in postsecondary education for schools.
3. Increase students’ and their families’ knowledge of postsecondary education options, preparation, and financing.
4. Increase Academic, Postsecondary, and Social Emotional Resilience.

3.4 The requirements that Concord University GEAR UP Program are looking for are attached in Exhibit F.

## **SECTION 4: VENDOR INFORMATION AND QUALIFICATIONS**

Provide a statement/response to each of the following:

- 4.1 Identify and provide a statement of qualifications of individuals to be assigned direct responsibility for the services.
- 4.2 Describe the experience that key personnel have, their length of service with the firm, as well as other relevant skills.
- 4.3 Describe the Firm's size, illustrating its ability to fulfill the terms of the RFB.
- 4.4 Describe any related experience.
- 4.5 Provide a complete description of how the work will be conducted including all quality assurances that are provided in the firm's process for this type of work and detail the amount of time and effort that will be required of the entities' personnel. Include in this description an explanation of the tools/technology used to collect/coordinates requested items.
- 4.6 Provide a proposed schedule that ensures completion of the services.
- 4.7 Provide the names, telephone numbers and mailing addresses of at least three higher education clients and the contact person from whom references may be obtained for both the firm and the key personnel assigned to the engagement. References should be from clients comparable to the type and scope of services solicited in this RFB.

## **SECTION 5: BIDDER RESPONSE AND EVALUATION CRITERIA**

5.1 Economy of Preparation: Proposals should be prepared simply and economically, providing a straightforward, concise description of the bidder's ability to satisfy the requirements of the RFB. Emphasis should be placed on completeness and clarity of content.

### **NOTE: ALL PRICES ARE TO BE PROVIDED IN A SEPARATE EMAIL OR SEALED ENVELOPE LABELED AS PRICING INFORMATION.**

5.2 Proposals should be limited to 50 pages. Additional material may be presented as exhibits to the main proposal.

5.3 The proposal will be evaluated on a one hundred (100) point scale with points assigned as outlined below.

**Vendors failing to score at least 70% or 49 points for Sections 3 and 4 will not be considered to have met the minimum acceptable score. Any vendor not**

**meeting the minimum acceptable score will NOT have their prices opened and will NOT be considered for award of the bid.**

5.3.1 Qualifications, Experience and Company Background – 20 points

Responses to Section 4 will be reviewed and evaluated here.

5.3.2 Services – 50 points

Responses to Section 3 will be reviewed and evaluated here.

5.4 Price – 30 points – The low bid will receive the full 30 points. Each higher bid will receive a percentage of the 30 points on a ratio basis compared to the low bid cost.

5.4 Award will be made to the bidder receiving the highest point total.

5.5 In the event that mutually acceptable terms cannot be reached within a reasonable period of time, with the highest ranked bidder, the state reserves the right to undertake negotiations with the next highest ranked bidder and so on until mutually acceptable terms can be reached.

## EXHIBIT A-INSTRUCTIONS TO BIDDERS

**1. REVIEW DOCUMENTS THOROUGHLY:** The attached documents contain an RFP/RFB for bids. Please read these instructions and all documents attached in their entirety. These instructions provide critical information about requirements that if overlooked could lead to disqualification of a vendor's bid. All bids must be submitted in accordance with the provisions contained in these instructions and the Request for Proposals (RFP) or Request for Bids (RFB). Failure to do so may result in disqualification of vendor's bid.

**2. MANDATORY TERMS:** The RFP/RFB may contain mandatory provisions identified by the use of the words "must," "will," and "shall." Failure to comply with a mandatory term in the RFP/RFB will result in bid disqualification.

**3. PREBID MEETING:** The item identified below shall apply to this RFP/RFB.

A pre-bid meeting will not be held prior to bid opening

A **MANDATORY PRE-BID** meeting will be held at the following place and time:

All vendors submitting a bid must attend the mandatory pre-bid meeting. Failure to attend the mandatory pre-bid meeting shall result in disqualification of the vendor's bid. No one individual is permitted to represent more than one vendor at the pre-bid meeting. Any individual that does attempt to represent two or more vendors will be required to select one vendor to which the individual's attendance will be attributed. The vendors not selected will be deemed to have not attended the pre-bid meeting unless another individual attended on their behalf.

An attendance sheet provided at the pre-bid meeting shall serve as the official document verifying attendance. Any person attending the pre-bid meeting on behalf of a vendor must list on the attendance sheet his or her name and the name of the vendor he or she is representing.

Additionally, the person attending the pre-bid meeting should include the vendor's e-mail address, phone number, and fax number on the attendance sheet. It is the vendor's responsibility to locate the attendance sheet and provide the required information. Failure to complete the attendance sheet as required may result in disqualification of vendor's bid.

All vendors should arrive prior to the starting time for the pre-bid. Vendors who arrive after the starting time but prior to the end of the pre-bid will be permitted to sign in but are charged with knowing all matters discussed at the pre-bid.

Questions submitted at least five business days prior to a scheduled pre-bid will be discussed at the pre-bid meeting if possible. Any discussions or answers to questions at the pre-bid meeting are preliminary in nature and are non-binding. Official and binding answers to questions will be published in a written addendum to the RFP/RFB prior to bid opening.

**4. VENDOR QUESTION DEADLINE:** Vendors may submit questions relating to this RFP/RFB. Questions must be submitted in writing. All questions must be submitted on or before the date listed below and to the e-mail address listed below to be considered. Submitted e-mails should have RFP/RFB number in the subject line.

A written response will be published in an RFP/RFB addendum if a response is possible and appropriate. Non-written discussions, conversations, or questions and answers regarding this RFP/RFB are preliminary in nature and are nonbinding.

Submit Questions to: Andrea Webb, Director of Procurement – [procurement@concord.edu](mailto:procurement@concord.edu)  
Question Submission Deadline:

**5. VERBAL COMMUNICATION:** Any verbal communication between the vendor and any Institution personnel is not binding, including verbal communication at the mandatory pre-bid conference. Only information issued in writing and added to the RFP/RFB by an official written addendum is binding.

**6. BID SUBMISSION:** All bids must be submitted electronically to the e-mail address identified in the bid document OR mailed/hand delivered to the address below:

Bid delivery address:

Concord University  
PO Box 1000  
Athens, WV 24712  
Attention: Andrea Webb, Director of Procurement

Hand delivered or mailed bids should clearly identify the Bid/RFP Number on the envelope.

**For Request for Proposal (“RFP”) Responses Only:** Mailed/delivered vendor responses should include one (1) original and a flash/thumb drive with an electronic copy of the bid by the date and time shown in Section 7 (below) Additionally, the vendor should clearly identify and segregate the cost proposal from the technical proposal in a separately sealed envelope.

**7. BID OPENING:** Bids submitted in response to this RFP/RFB will be opened at the location identified below on the date and time listed below. Delivery of a bid, whether by e-mail or delivery, after the bid opening date and time will result in bid disqualification.

Bid Opening Date and Time: Monday, November 28<sup>th</sup> at 2 PM

Bid Opening Location: Dorothy Bolton Room, 2<sup>nd</sup> Floor Marsh Hall, 1000 Vermillion Street,  
Athens, WV 24712

**8. ADDENDUM ACKNOWLEDGEMENT:** Changes or revisions to this RFP/RFB will be made by an official written addendum. Vendor should acknowledge receipt of all addenda

issued with this RFP/RFB by completing an Addendum Acknowledgment Form, a copy of which is included herewith. Failure to acknowledge addenda may result in bid disqualification. The addendum acknowledgement should be submitted with the bid to expedite document processing.

- 9. BID FORMATTING:** Vendor should type or electronically enter the information onto its bid to prevent errors in the evaluation. Failure to type or electronically enter the information may result in bid disqualification.
- 10. ALTERNATE MODEL OR BRAND:** Any model, brand, or specification listed in this RFP/RFB establishes the acceptable level of quality only and is not intended to reflect a preference for, or in any way favor, a particular brand or vendor. Vendors may bid alternates to a listed model or brand provided that the alternate is at least equal to the model or brand and complies with the required specifications. The equality of any alternate being bid shall be determined by the Institution's sole discretion. Any vendor bidding an alternate model or brand should clearly identify the alternate items in its bid and should include manufacturer's specifications, industry literature, and/or any other relevant documentation demonstrating the equality of the alternate items. Failure to provide information for alternate items may be grounds for rejection of a vendor's bid.
- 11. EXCEPTIONS AND CLARIFICATIONS:** The RFP/RFB contains the specifications that shall form the basis of a contractual agreement. Vendor shall clearly mark any exceptions, clarifications, or other proposed modifications in its bid. Exceptions to, clarifications of, or modifications of a requirement or term and condition of the RFP/RFB may result in bid disqualification.
- 12. COMMUNICATION LIMITATIONS:** Communication with the Institution or any of its employees regarding this RFP/RFB during the RFP/RFB, bid, evaluation, or award periods, except through the Director of Procurement, is strictly prohibited without prior approval.
- 13. REGISTRATION:** Prior to award of any contract award in the amount of \$25,000 or greater, the apparent successful vendor must be properly registered with the West Virginia Purchasing Division and must have paid the \$125 fee, if applicable.
- 14. UNIT PRICE:** Unit prices shall prevail in cases of a discrepancy in the vendor's bid.
- 15. WAIVER OF MINOR IRREGULARITIES:** The Institution reserves the right to waive minor irregularities in bids or specifications .
- 16. NON-RESPONSIBLE:** The Institution reserves the right to reject the bid of any vendor as Non-Responsible in accordance with W. Va. Code of State Rules § 148-1- 5.3, when the Director determines that the vendor submitting the bid does not have the capability to fully perform or lacks the integrity and reliability to assure good-faith performance.”

**17. ACCEPTANCE/REJECTION:** The Institution may accept or reject any bid in whole, or in part if it is found to be in the best interest of the Institution.

**18. YOUR SUBMISSION IS A PUBLIC DOCUMENT:** Vendor's entire response to the RFP/RFB and the resulting Contract are public documents. As public documents, they will be disclosed to the public following the bid/proposal opening or award of the contract, as required by the Freedom of Information Act West Virginia Code §§ 29B-1-1 et seq.

DO NOT SUBMIT MATERIAL YOU CONSIDER TO BE CONFIDENTIAL, A TRADE SECRET, OR OTHERWISE NOT SUBJECT TO PUBLIC DISCLOSURE.

Submission of any bid, proposal, or other document to the Institution constitutes your explicit consent to the subsequent public disclosure of the bid, proposal, or document. The Institution will disclose any document labeled "confidential," "proprietary," "trade secret," "private," or labeled with any other claim against public disclosure of the documents, to include any "trade secrets" as defined by West Virginia Code § 47-22-1 et seq. All submissions are subject to public disclosure without notice.

**19. INTERESTED PARTY DISCLOSURE:** West Virginia Code § 6D-1-2 requires that the vendor submit a disclosure of interested parties to the contract for all contracts with an actual or estimated value of at least \$1 million. That disclosure must occur on the form prescribed and approved by the WV Ethics Commission prior to contract award.

A copy of that form is included with this RFP/RFB or can be obtained from the WV Ethics Commission. This requirement does not apply to publicly traded companies listed on a national or international stock exchange. A more detailed definition of interested parties can be obtained from the form referenced above.

**20. WITH THE BID REQUIREMENTS:** In instances where these specifications require documentation or other information with the bid, and a vendor fails to provide it with the bid, the Institution reserves the right to request those items after bid opening and prior to contract award

**21. EMAIL NOTIFICATION OF AWARD:** The Institution will attempt to provide bidders with e-mail notification of contract award when an RFP/RFB that the bidder participated in has been awarded. For notification purposes, bidders must provide the Institution with a valid email address in the bid response. Bidders may also monitor Institution's websites to determine when a contract has been awarded.

## EXHIBIT B-STANDARD TERMS AND CONDITIONS

**1. CONTRACTUAL AGREEMENT:** Issuance of a Purchase Order signed by the Commission/Institution's Chief Procurement Officer or Director of Purchasing, or their designee, and approved as to form by the Attorney General's Office constitutes acceptance by the Commission/Institution of this Contract made by and between the Commission/Institution and the Vendor. Vendor's signature on its bid, or on the Contract if the Contract is not the result of a bid RFP/RFB, signifies vendor's agreement to be bound by and accept the terms and conditions contained in this Contract.

**2. DEFINITIONS:** As used in this RFP/RFB/Contract, the following terms shall have the meanings attributed to them below. Additional definitions may be found in the specifications included with this RFP/RFB/Contract.

**2.1. "Agency" or "Agencies"** means the agency, institution, board, commission, or other entity of the State of West Virginia that is identified on the first page of the RFP/RFB or any other public entity seeking to procure goods or services under this Contract.

**2.2. "Bid" or "Proposal"** means the vendors submitted response to this RFP/RFB.

**2.3. "Chief Procurement Officer" or "Director of Purchasing"** means the individual authorized to sign Purchase Order/Contracts.

**2.4. "Commission/Institution"** means the entity identified on the first page of the RFP/RFB who is issuing the solicitation.

**2.5. "Contract" or "Purchase Order"** means the binding agreement that is entered into between the Commission /Institution and the vendor to provide the goods or services requested in the RFP/RFB.

**2.6. "Award Document"** means the document signed by the Commission/Institution and approved as to form by the Attorney General, that identifies the vendor as the contract holder.

**2.7. "RFP/RFB"** means the official notice of an opportunity to supply the Commission/Institution with goods or services.

**2.8. "State"** means the State of West Virginia and/or any of its agencies, institutions, commissions, boards, institutions etc. as context requires.

**2.9. "Vendor" or "Vendors"** means any entity submitting a bid in response to the RFP/RFB, the entity that has been selected as the lowest responsible bidder, or the entity that has been awarded the Contract as context requires.

**3. CONTRACT TERM; RENEWAL; EXTENSION:** The term of this Contract shall be determined in accordance with the category that has been identified as applicable to this Contract below:

**Term Contract**

**Initial Contract Term:** The Initial Contract Term will be for a period of four (4) years. The Initial Contract Term becomes effective on the effective start date listed on the first page of this Contract and the Initial Contract Term ends on the effective end date also shown on the first page of this Contract.

**Renewal Term:** This Contract may be renewed upon the mutual written consent of the Institution, and the Vendor, with approval of the Attorney General's Office (Attorney General approval is as to form only) for three (3) successive one (1) year periods. Any request for renewal should be delivered to the Institution thirty (30) days prior to the expiration date of the contract.

Automatic renewal of this Contract is prohibited.

**Delivery Order Limitations:** In the event that this contract permits delivery orders, a delivery order may only be issued during the time this Contract is in effect. Any delivery order issued within one year of the expiration of this Contract shall be effective for one year from the date the delivery order is issued. No delivery order may be extended beyond one year after this Contract has expired.

**One-Time Purchase:** The term of this Contract shall run from the issuance of the Purchase Order until all of the goods contracted for have been delivered, but in no event will this Contract extend for more than one fiscal year.

**Other:** Contract Term specified in \_\_\_\_\_

**4. AUTHORITY TO PROCEED:** Vendor is authorized to begin performance of this contract upon receipt of a signed Purchase Order.

**5. QUANTITIES:** The quantities required under this Contract shall be identified in the RFP/RFB/Purchase Order.

**6. REQUIRED DOCUMENTS:** All of the items checked in this section must be provided to the Institution by the vendor as specified:

**BID BOND (Construction Only):** Pursuant to the requirements contained in W. Va. Code § 5-22-1(c), All Vendors submitting a bid on a construction project shall furnish a valid bid bond in the amount of five percent (5%) of the total amount of the bid protecting the State of West Virginia. The bid bond must be submitted with the bid.

**PERFORMANCE BOND:** The apparent successful Vendor shall provide a performance bond in the amount of 100% of the contract. The performance bond must be received by the Institution prior to Contract award.

**LABOR/MATERIAL PAYMENT BOND:** The apparent successful Vendor shall provide a labor/material payment bond in the amount of 100% of the Contract value. The labor/material payment bond must be delivered to the Institution prior to Contract award.

In lieu of the Bid Bond, Performance Bond, and Labor/Material Payment Bond, the Vendor may provide certified checks, cashier's checks, or irrevocable letters of credit. Any certified check, cashier's check, or irrevocable letter of credit provided in lieu of a bond must be of the same amount and delivered on the same schedule as the bond it replaces. A letter of credit submitted in lieu of a performance and labor/material payment bond will only be allowed for projects under \$100,000. Personal or business checks are not acceptable.

Notwithstanding the foregoing, West Virginia Code § 5-22-1 (d) mandates that a vendor provide a performance and labor/material payment bond for construction projects. Accordingly, substitutions for the performance and labor/material payment bonds for construction projects is not permitted.

**MAINTENANCE BOND:** The apparent successful Vendor shall provide a two (2) year maintenance bond covering the roofing system. The maintenance bond must be issued and delivered to the Commission/Institution prior to Contract award.

**LICENSE(S) / CERTIFICATIONS / PERMITS:** In addition to anything required under the Section of the General Terms and Conditions entitled Licensing, the apparent successful Vendor shall furnish proof of the licenses, certifications, and/or permits requested in the RFP/RFB.

**7. INSURANCE:** The apparent successful Vendor shall furnish proof of the insurance identified by a checkmark below and must include the Commission/Institution as an additional insured on each policy prior to Contract award. The insurance coverages identified below must be maintained throughout the life of this contract. Thirty (30) days prior to the expiration of the insurance policies, vendor shall provide the Commission/Institution with proof that the insurance mandated herein has been continued. Vendor must also provide the Commission/Institution with immediate notice of any changes in its insurance policies, including but not limited to, policy cancellation, policy reduction, or change in insurers. The apparent successful vendor shall also furnish proof of any additional insurance requirements contained in the specifications prior to Contract award.

Vendor must maintain:

**Commercial General Liability Insurance** in at least an amount of \_\_\_\_\_ per occurrence.

**Automobile Liability Insurance** in at least an amount of \_\_\_\_\_ per occurrence.

**Cyber Liability Insurance** in an amount of: \_\_\_\_\_ per occurrence.

**Builders Risk Insurance** in an amount equal to 100% of the amount of the Contract.

**8. WORKERS' COMPENSATION INSURANCE:** Vendor shall comply with laws relating to workers compensation, shall maintain workers' compensation insurance when required, and shall furnish proof of workers' compensation insurance upon request.

**9. LIQUIDATED DAMAGES:** This clause shall in no way be considered exclusive and shall not limit the Commission/Institution's right to pursue any other available remedy. Vendor shall pay liquidated damages in the amount specified below or as described in the specifications:

\_\_\_\_\_ for \_\_\_\_\_.

Liquidated Damages Contained in the Specifications.

Liquidated Damages Are Not Included in this Contract.

**10. ACCEPTANCE:** Vendor's signature on its bid, or on the certification and signature page, constitutes an offer to the Commission/Institution that cannot be unilaterally withdrawn, signifies that the product or service proposed by vendor meets the mandatory requirements contained in the RFP/RFB for that product or service, unless otherwise indicated, and signifies acceptance of the terms and conditions contained in the RFP/RFB unless otherwise indicated.

**11. PRICING:** The pricing set forth herein is firm for the life of the Contract, unless specified elsewhere within this RFP/RFB/Contract by the Commission/Institution. A vendor may request the inclusion of price adjustment provisions in its bid, but final approval of any price adjustments will be made by the Commission/Institution. Vendor must extend any publicly advertised sale price to the State and invoice at the lower of the contract price or the publicly advertised sale price.

**12. PAYMENT IN ARREARS:** Payments for goods/services will be made in arrears only upon receipt of a proper invoice, detailing the goods/services provided or receipt of the goods/services, whichever is later. Notwithstanding the foregoing, payments for software maintenance, licenses, or subscriptions may be paid annually in advance.

**13. PAYMENT METHODS:** Vendor must accept payment by electronic funds transfer and/or P-Card. (The State of West Virginia's Purchasing Card program, administered under contract by a banking institution, processes payment for goods and services through state designated credit cards.)

**14. TAXES:** The Vendor shall pay any applicable sales, use, personal property or any other taxes arising out of this Contract and the transactions contemplated thereby. The State of West Virginia is exempt from federal and state taxes and will not pay or reimburse such taxes.

**15. ADDITIONAL FEES:** Vendor is not permitted to charge additional fees or assess additional charges that were not expressly provided for in the RFP/RFB.

**16. FUNDING:** This Contract shall continue for the term stated herein, contingent upon funds being appropriated by the Legislature or otherwise being made available. In the event funds are not appropriated or otherwise made available, this Contract becomes void and of no effect beginning on July 1 of the fiscal year for which funding has not been appropriated or otherwise made available. If that occurs, the Commission/Institution may notify the vendor that an alternative source of funding has been obtained and thereby avoid the automatic termination. Non-appropriation or non-funding shall not be considered an event of default.

**17. CANCELLATION:** The Commission/Institution reserves the right to cancel this Contract immediately upon written notice to the vendor if the materials or workmanship supplied do not conform to the specifications contained in the Contract.

**18. APPLICABLE LAW:** This Contract is governed by and interpreted under West Virginia law without giving effect to its choice of law principles. Any information provided in specification manuals, or any other source, verbal or written, which contradicts or violates the West Virginia Constitution or West Virginia Code, is void and of no effect.

**19. COMPLIANCE WITH LAWS:** Vendor or approved Subcontractor shall comply with all applicable federal, state, and local laws, regulations, and ordinances. By submitting a bid, vendor acknowledges that it has reviewed, understands, and will comply with all applicable laws, regulations, and ordinances.

**20. ARBITRATION:** Any references made to arbitration contained in this Contract, vendor's bid, or in any American Institute of Architects documents pertaining to this Contract are hereby deleted, void, and of no effect.

**21. MODIFICATIONS:** Any change to existing contracts that adds work or changes contract cost, and were not included in the original contract, must be approved by the Commission/Institution and the Attorney General's Office (as to form) prior to the implementation of the change or commencement of work affected by the change.

**22. WAIVER:** The failure of either party to insist upon a strict performance of any of the terms or provision of this Contract, or to exercise any option, right, or remedy herein contained, shall not be construed as a waiver or a relinquishment for the future of such term, provision, option, right, or remedy, but the same shall continue in full force and effect. Any waiver must be expressly stated in writing and signed by the waiving party.

**23. SUBSEQUENT FORMS:** The terms and conditions contained in this Contract shall supersede any and all subsequent terms and conditions which may appear on any form documents submitted by vendor to the Commission/Institution such as price lists, order forms, invoices, sales agreements, or maintenance agreements, and includes internet websites or other electronic documents. Acceptance or use of vendor's forms does not constitute acceptance of the terms and conditions contained thereon.

**24. ASSIGNMENT:** Neither this Contract nor any monies due, or to become due hereunder, may be assigned by the vendor without the express written consent of the Commission/Institution and the Attorney General's Office (as to form only).

**25. WARRANTY:** The Vendor expressly warrants that the goods and/or services covered by this Contract will: (a) conform to the specifications, drawings, samples, or other description furnished or specified by the Commission/Institution; (b) be merchantable and fit for the purpose intended; and (c) be free from defect in material and workmanship.

**26. STATE EMPLOYEES:** State employees (including Commission/Institution employees) are not permitted to utilize this Contract for personal use and the vendor is prohibited from permitting or facilitating the same.

**27. PRIVACY, SECURITY, AND CONFIDENTIALITY:** The Vendor agrees that it will not

disclose to anyone, directly or indirectly, any such personally identifiable information or other confidential information gained from the Commission/Institution, unless the individual who is the subject of the information consents to the disclosure in writing or the disclosure is made pursuant to the Commission/Institution's policies, procedures, and rules.

**28. LICENSING:** Vendor must be licensed and in good standing in accordance with any and all state and local laws and requirements by any state or local agency of West Virginia, including, but not limited to, the West Virginia Secretary of State's Office, the West Virginia Tax Department, West Virginia Insurance Commission, or any other state agency or political subdivision. Upon request, the vendor must provide all necessary releases to obtain information to enable the Commission/Institution to verify that the vendor is licensed and in good standing with the above entities.

**SUBCONTRACTOR COMPLIANCE:** Vendor shall notify all subcontractors providing commodities or services related to this Contract that as subcontractors, they too are required to be licensed, in good standing, and up to date on all state and local obligations as described in this section. Notification under this provision must occur prior to the performance of any work under the contract by the subcontractor.

**29. ANTITRUST:** In submitting a bid to, signing a contract with, or accepting a Purchase Order with the Commission or any Institution of the State of West Virginia, the vendor agrees to convey, sell, assign, or transfer to the institution all rights, title, and interest in and to all causes of action it may now or hereafter acquire under the antitrust laws of the United States and the State of West Virginia for price fixing and/or unreasonable restraints of trade relating to the particular commodities or services purchased or acquired by the Commission/Institution. Such assignment shall be made and become effective at the time the Commission/Institution tenders the initial payment to vendor.

**30. VENDOR CERTIFICATIONS:** By signing its bid or entering into this Contract, vendor certifies (1) that its bid or offer was made without prior understanding, agreement, or connection with any corporation, firm, limited liability company, partnership, person or entity submitting a bid or offer for the same material, supplies, equipment or services; (2) that its bid or offer is in all respects fair and without collusion or fraud; (3) that this Contract is accepted or entered into without any prior understanding, agreement, or connection to any other entity that could be considered a violation of law; and (4) that it has reviewed this RFP/RFB in its entirety; understands the requirements, terms and conditions, and other information contained herein.

Vendor's signature on its bid or offer also affirms that neither it nor its representatives have any interest, nor shall acquire any interest, direct or indirect, which would compromise the performance of its services hereunder. Any such interests shall be promptly presented in detail to the Commission/Institution. The individual signing this bid or offer on behalf of the vendor certifies that he or she is authorized by the vendor to execute this bid or offer, or any documents related thereto on vendor's behalf; and that he or she is authorized to bind the vendor in a contractual relationship.

**31. VENDOR RELATIONSHIP:** The relationship of the vendor to the Commission/

Institution shall be that of an independent contractor and no principal-agent relationship or employer-employee relationship is contemplated or created by this Contract. The vendor as an independent contractor is solely liable for the acts and omissions of its employees and agents. Vendor shall be responsible for selecting, supervising, and compensating any and all individuals employed pursuant to the terms of this RFP/RFB and resulting contract. Neither the vendor, nor any employees or subcontractors of the vendor, shall be deemed to be employees of the State for any purpose whatsoever. Vendor shall be exclusively responsible for payment of employees and contractors for all wages and salaries, taxes, withholding payments, penalties, fees, fringe benefits, professional liability insurance premiums, contributions to insurance and pension, or other deferred compensation plans, including but not limited to, Workers' Compensation and Social Security obligations, licensing fees, etc. and the filing of all necessary documents, forms, and returns pertinent to all of the foregoing.

Vendor shall hold harmless the Commission/Institution and shall provide the State and Commission/Institution with a defense against any and all claims including, but not limited to, the foregoing payments, withholdings, contributions, taxes, Social Security taxes, and employer income tax returns.

**32. INDEMNIFICATION:** The Vendor agrees to indemnify, defend, and hold harmless the State and the Commission/Institution, their officers, and employees from and against: (1) Any claims or losses for services rendered by any subcontractor, person, or firm performing or supplying services, materials, or supplies in connection with the performance of the Contract; (2) Any claims or losses resulting to any person or entity injured or damaged by the vendor, its officers, employees, or subcontractors by the publication, translation, reproduction, delivery, performance, use, or disposition of any data used under the Contract in a manner not authorized by the Contract, or by Federal or State statutes or regulations; and (3) Any failure of the vendor, its officers, employees, or subcontractors to observe State and Federal laws including, but not limited to, labor and wage and hour laws.

**33. PURCHASING AFFIDAVIT:** In accordance with West Virginia Code §5-22-1(i), the State is prohibited from awarding a contract to any bidder that owes a debt to the State or a political subdivision of the State, Vendors are required to sign, notarize, and submit the Purchasing Affidavit to the Commission/Institution affirming under oath that it is not in default on any monetary obligation owed to the state or a political subdivision of the state.

**34. CONFLICT OF INTEREST:** Vendor, its officers, members, or employees, shall not presently have or acquire an interest, direct or indirect, which would conflict with or compromise the performance of its obligations hereunder. Vendor shall periodically inquire of its officers, members, and employees to ensure that a conflict of interest does not arise. Any conflict of interest discovered shall be promptly presented in detail to the Commission/Institution.

**35. BACKGROUND CHECK:** In accordance with W. Va. Code §15-2D-3, the State reserves the right to prohibit a service provider's employees from accessing sensitive or critical information or to be present at the Commission/Institution based upon results addressed from a criminal background check.

**36. INTERESTED PARTY SUPPLEMENTAL DISCLOSURE:** W. Va. Code § 6D-1-2

requires that for contracts with an actual or estimated value of at least \$1 million, the vendor must submit to the Commission/Institution a supplemental disclosure of interested parties reflecting any new or differing interested parties to the contract, which were not included in the original pre- award interested party disclosure, within 30 days following the completion or termination of the contract. A copy of that form is included with this RFP/RFB or can be obtained from the WV Ethics Commission. This requirement does not apply to publicly traded companies listed on a national or international stock exchange. A more detailed definition of interested parties can be obtained from the form referenced above.

**37. PROHIBITION AGAINST USED OR REFURBISHED:** Unless expressly permitted in the RFP/RFB published by the Commission/Institution, vendor must provide new, unused commodities, and is prohibited from supplying used or refurbished commodities, in fulfilling its responsibilities under this Contract.

**38. VOID CONTRACT CLAUSES** – The Commission/Institution is requiring the vendor to follow the provisions of West Virginia Code §5A-3-62, which automatically voids certain contract clauses that violate State law.

# EXHIBIT C - VENDOR GUIDELINES FOR BID SUBMISSIONS VIA EMAIL

## 1. Purpose of These Guidelines

Concord University, or “The Institution,” may post opportunities that allow vendors to submit their bids / proposals / responses (known as submissions) electronically via email. This document is intended to assist vendors in understanding:

- the risks associated with submitting an emailed submission; and
- the pitfalls that should be avoided if emailing a submission.

**NOTE:** Vendors who deliver submissions via email do so at their own risk; The Institution does not take any responsibility for any emailed submission that:

- does not arrive on time;
- is rejected; or
- contains corrupted electronic files.

## 2. Risks

Although emails are sent every day without incident, there are a number of risks that could occur and delay the receipt of an email. An email submission is deemed to have been received once it arrives in The Institution’s Electronic Mail System. Emailed submissions that arrive late will not be considered, regardless of the reason, and vendors will not have the option to resubmit after the closing date and time.

Following are some of the reasons that may delay an email, or cause an email to be rejected by The Institution’s email system:

1. Delays can occur as an email moves from server to server between the sender and the recipient, meaning that the time when an email is received can be later – and sometimes considerably later – than the time when it was sent. The Institution will consider the time that an email was received by The Institution’s email system as the official time for any emailed submission.
2. The Institution’s email system has technical and security limitations on the size and type of files that will be accepted. Emails containing attachments that exceed 30 MB cannot be accepted.
3. The Institution’s email system has protocols whereby an email may be investigated as potential spam or containing a virus / malware. Such protocols may result in an email being sent to the recipient’s inbox late.

4. The Institution's email system has protocols whereby an email may be investigated as having Personally Identifiable Information (PII). An email determined by the system to contain PII or data of a similar appearance of PII will not be delivered.

5. The Institution's email system is designed to reject any email that is considered spam or that contains a virus or malware. On occasion, an email may be falsely flagged and rejected. Copies of rejected emails are not kept in the email system, and therefore no possibility exists to retrieve an emailed submission that has been rejected.

6. In addition, it is possible that one or more attachments to an email to become corrupted and therefore inaccessible to The Institution's email system. Vendor will not have the option to resubmit after closing if the attachments cannot be opened. Further, The Institution cannot open any submission prior to closing to confirm whether or not the files have been corrupted.

### **3. Vendor Guidance for Emailed Submissions**

1. Never assume that a solicitation allows for emailed submissions. Emails should only be used as a delivery mechanism when the opportunity expressly allows for it.

2. Never assume which email address is being used for submissions, when emailed submissions are permitted. Carefully read the instructions and ask questions well in advance of closing if the email address for submissions is not clear. Submissions that are emailed to any address other than the one expressly stated for the purpose may be rejected as missing a mandatory requirement of the solicitation.

3. Avoid using generic subject lines in the emailed submissions that do not clearly identify the solicitation name and / or number as well as the vendor organization name. The subject line of the email should be: BID FOR RFP #XXXX DUE XX/XX/XXXX AT 4:00PM.

4. Avoid multiple emails from the same vendor for the same opportunity wherever possible. If multiple emails cannot be avoided (e.g., the collective size of the emails exceeds the maximum size allowed), identify how many emails constitute the full submission and provide clear instructions on how to assemble the submission. Multiple submissions from the same vendor for the same opportunity may result in rejection if these instructions are unclear.

5. Vendors may update, change, or withdraw their submission at any time prior to the closing date and time. If emailing updates or changes, do not submit only the changes that then require collation with the previous submission. Instead, a complete revised package with clear instructions that it replaces the earlier submission should be sent. This will help to avoid any confusion as to what constitutes the complete submission.

6. Avoid emailing submissions in the last 60 minutes that the solicitation is open. Sufficient time should be left prior to closing to ensure that the email was received, and to resubmit before closing if a problem occurs.

7. Do not assume that the email has been received. If a confirmation email is not received shortly after sending the email, contact the named Contact on the solicitation to confirm whether or not their submission was received. In addition, send the emailed submission with a delivery receipt request. If unsure how to send an email with a delivery receipt request, contact the vendor's own system support personnel or search online for instructions specific to the vendor's email system (e.g., Outlook, Gmail, etc.)
8. If the confirmation email is not received, do not resubmit without first contacting the named Contact. Resending a submission should only occur once confirmation is received that the original email was not received, and enough time is left for receipt of the submission prior to the closing date and time.
9. Do not ignore any message from The Institution regarding rejection of an emailed submission. If such a message is received prior to closing, contact the named Contact on the opportunity immediately.
10. If time permits prior to closing, possible remedies for a rejected or missing emailed submission include:
  - i. If the collective size of the emailed attachments exceeds 30 MB, resubmit it over multiple emails, clearly identify how many emails constitute the full submission and how to collate the files.
  - ii. If the emailed submission included zipped or executable files, unzip or remove the executable the files and resubmit over one or more emails (see previous bullet if the files collectively exceed 30 MB).
  - iii. Resend the submission from a different email account.
  - iv. If permitted in the opportunity, use an alternative method to deliver the submission (e.g., mailed or hand delivered).

Note: None of these remedies are applicable after the closing date and time.

**EXHIBIT D – SIGNATURE/CERTIFICATION**

**DESIGNATED CONTACT:** Vendor appoints the individual identified in this Section as the Contract Administrator and the initial point of contact for matters relating to this Contract.

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(Name, Title)

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(Printed Name and Title)

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(Address)

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(Phone Number) / (Fax Number)

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(email address)

**CERTIFICATION AND SIGNATURE:** By signing below, or submitting documentation through e-mail, I certify that: I have reviewed this RFP/RFB in its entirety; that I understand the requirements, terms and conditions, and other information contained herein; that this bid, offer or proposal constitutes an offer to the Commission/Institution that cannot be unilaterally withdrawn; that the product or service proposed meets the mandatory requirements contained in the RFP/RFB for that product or service, unless otherwise stated herein; that the vendor accepts the terms and conditions contained in the RFP/RFB, unless otherwise stated herein; that I am submitting this bid, offer or proposal for review and consideration; that I am authorized by the vendor to execute and submit this bid, offer, or proposal, or any documents related thereto on vendor’s behalf; that I am authorized to bind the vendor in a contractual relationship; and that to the best of my knowledge, the vendor has properly registered with any State agency that may require registration.

*By signing below, I further certify that I understand the Commission/Institution is requiring the vendor to follow the provisions of WV State Code 5A-3-62 which automatically voids certain contract clauses that violate State law.*

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(Company)

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(Authorized Signature) (Representative Name, Title)

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(Printed Name and Title of Authorized Representative)

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(Date)

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(Phone Number) (Fax Number)

**EXHIBIT E - ADDENDUM ACKNOWLEDGEMENT FORM  
REQUEST FOR PROPOSALS NO. CU2303**

Instructions: Please acknowledge receipt of all addenda issued with this RFP/RFB by completing this addendum acknowledgment form. Check the box next to each addendum received and sign below. Failure to acknowledge addenda may result in bid disqualification.

Acknowledgment: I hereby acknowledge receipt of the following addenda and have made the necessary revisions to my proposal, plans and/or specification, etc.

Addendum Numbers Received:

*(Check the box next to each addendum received)*

- |   |  |
|---|--|
| <input type="checkbox"/> Addendum No. 1 | <input type="checkbox"/> Addendum No. 6  |
| <input type="checkbox"/> Addendum No. 2 | <input type="checkbox"/> Addendum No. 7  |
| <input type="checkbox"/> Addendum No. 3 | <input type="checkbox"/> Addendum No. 8  |
| <input type="checkbox"/> Addendum No. 4 | <input type="checkbox"/> Addendum No. 9  |
| <input type="checkbox"/> Addendum No. 5 | <input type="checkbox"/> Addendum No. 10 |

I understand that failure to confirm the receipt of addenda may be cause for rejection of this bid. I further understand that any verbal representation made or assumed to be made during any oral discussion held between vendor's representatives and any Commission/Institution personnel is not binding. Only the information issued in writing and added to the specifications by an official addendum is binding.

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Company

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Authorized Signature

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Date

NOTE: This addendum acknowledgment should be submitted with the bid to expedite document processing.

## EXHIBIT F - GEAR UP Southern West Virginia - Evaluation and Professional Development Services

**Purpose:** to retain the services of an external evaluation service provider to establish a framework or model to evaluate the impact of GEAR UP Southern West Virginia’s program on students, families, teachers, and other relevant persons and to provide professional development for evidence-based practices to GEAR UP SWV educators.

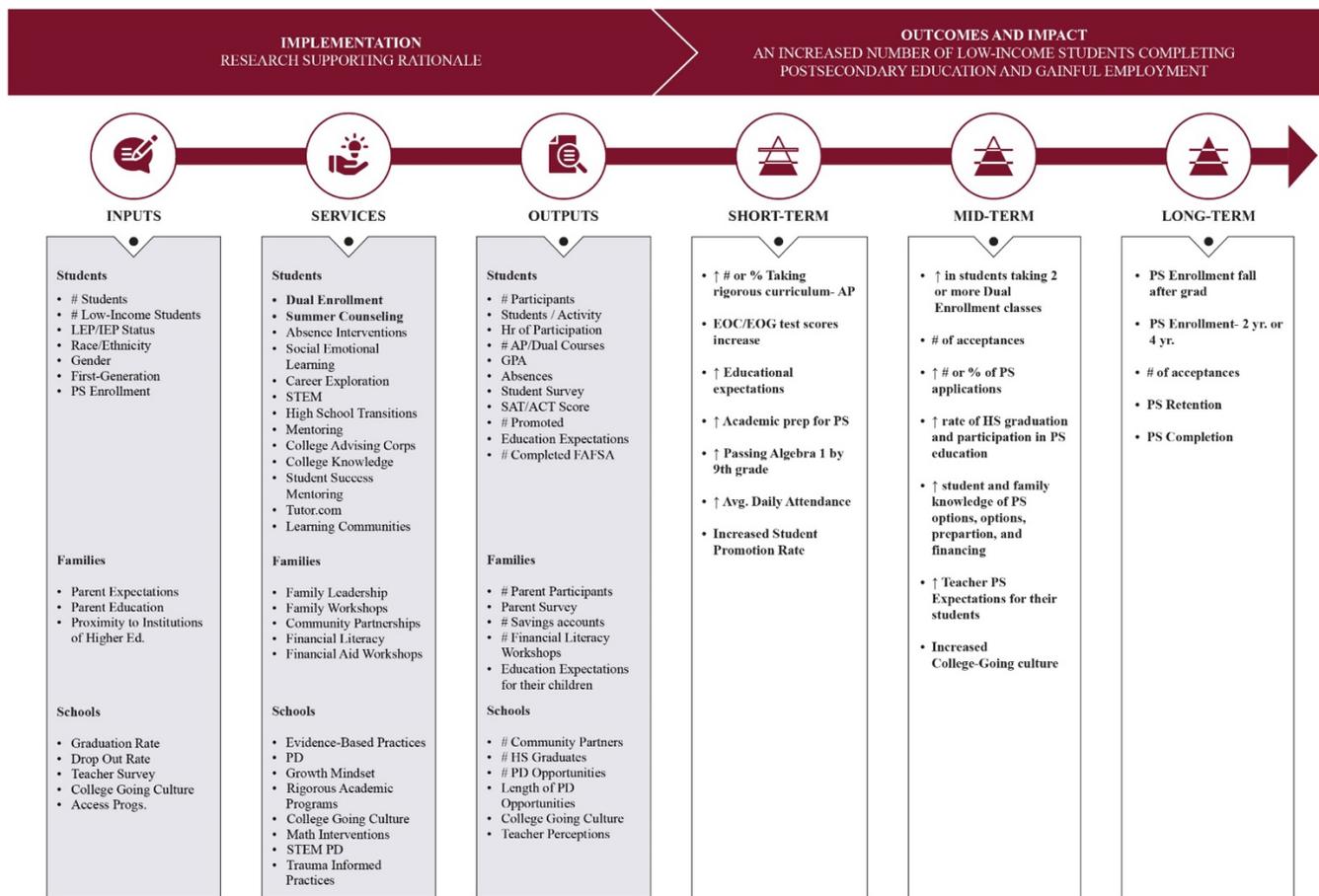
- The evaluation model must address the following GEAR UP SWV goals and objectives:

Objective 1: Increase the academic performance and preparation for postsecondary education for students.		Baseline	Goal
1	The percentage of students completing Algebra 1 by the end of 9th grade will increase by 5% annually in years 3 and 4. (Federal Performance Measure 1)	TBD GY1	5% annual increase
2	The average daily attendance rate will increase to 95%	93.1%	95%
3	The percentage of GEAR UP students promoted on time to successive grade levels will be maintained. (Required Program Measure B)	99.7%	99.7%
4	Percentage of cohort students completing 2 or more Dual-Enrollment courses by 12th grade will increase by 5% in grant years 4,5,6, and 7 (Project Specific Performance Measure 1)	TBD GY1	5% annual increase GY4-GY7
Objective 2: Increase the rate of high school graduation and enrollment in postsecondary education for schools.		Baseline	Goal
3	Increase the high school graduation rate to 95% in GY 6 and 7 (Federal Performance Measure 2)	91.9%	95% increase GY6,7
4	The percentage of cohort students’ postsecondary enrollment rate will increase by an average of 5% in grant years 6 and 7 (Federal Performance Measure 4)	49%	5% increase GY6,7
5	Percentage of cohort students who persistence into the 2nd year of college at the initial or a subsequent IHE will increase 5% in grant year 7 (Federal Performance Measure 5)	TBD GY1	5% in GY7
6	Teacher postsecondary enrollment expectations of their students will increase by 10% in grant years 2,4, and 6. (Project Specific Performance Measure 3)	TBD GY1	10% annual increase GY2,4,6
Objective 3: Increase students’ and their families’ knowledge of postsecondary education options, preparation, and financing.		Baseline	Goal
7	Seniors who complete the FAFSA will increase 10% annually in GY 6 and 7 (Federal Performance Measure 3)	33.6%	10% annual increase GY6,7
8	Students and their families will report increased knowledge and expectations for postsecondary education beyond high school in years 2, 4, and 6 by 5% each survey. (Project Specific Performance Measure 4) (Required Program Measure C)	TBD GY1	5% increase GY2,4,6
Objective 4: Increase Academic, Postsecondary and Social Emotional Resilience		Baseline	Goal
9	Resilience, as measured by the ARQ, will increase in cohort students as compared to the preceding grade used as a control group. (Project Specific Performance Measure 5)	TBD GY1	Increase Relative to Control

- Additionally, the evaluation model should take into consideration the table of minimum and required GEAR UP services below:

SWV GEAR UP Services	Outcomes	Audience	A Shared Agenda Principles					
	Associated Performance Measure	F=Family S=Student E=Educator	1	2	3	4	5	6
Academic Planning/Monitoring/Advising	1,2,3,4,5,6,7	S	•	•	•	•	•	•
AP and Dual Enrollment increased access	4,5,6,7,9	S	•	•	•	•	•	•
College-Going Culture Development in Schools	7,8,9,10,11	E	•	•	•	•	•	•
College Coaching	6,7,8,10	S	•	•	•			
College Knowledge	6,7,8,10,12	S	•	•	•			
College Match Advising	6,7,8,10	S		•	•			
College Visits	6,7,8,10	S		•	•			•
Entrepreneurialism Programming	5,8,10,14	S	•		•		•	•
Evidence-Based Practices Professional Development	All	E	•	•	•	•	•	•
FAFSA Completion Nights/Weekends	8,12	S, F		•	•			
Financing Postsecondary Workshops	5,8	S, F	•	•	•			
Freshman Seminar/First Year Experience	10,14	S	•	•	•	•		
Growing Our Own	4,5,7,8,9,10	S	•	•	•			•
Job Site Visit/Job Shadowing	4,5,8,10	S		•	•			
Learning Communities in postsecondary	10,14	S		•	•	•		
Mentoring and Near Peer Mentoring	14	S	•	•	•	•		
Non-Cognitive Skill Development- Grit, Growth Mindset	14	S, E	•	•	•	•		
SAT/ACT Prep	5,8	S	•	•	•			
Scholarship Search and Application	5,8	S	•		•			•
STEM Programming,	5,6,7,8,9	S	•	•	•	•	•	•
Student Success Agency	5,7,8,10,14	S	•	•	•			
Summer Melt Hotline and Communication	8,10,14	S		•	•			•
Transition to High School Summer Support Services	8,10,14	S, F	•	•	•			•
Tutoring and Princeton Review’s virtual Tutor.com	5,6,7,8,9	S	•	•	•	•		
Professional Development for Math Teachers/ Math Circles Students	1,2,3,9	S, E	•	•	•			

- In addition to assuring the aforementioned objectives are measured and reported appropriately during the GEAR UP grant period, the evaluation framework should also engage in an evaluation process that is grounded in research questions framed to address both project implementation (the quality and quantity of the project activities and interventions) and impact – the degree to which project impact objectives and goals are achieved. To effectively support both formative and summative purposes, this research-based evaluation should be responsive to change in the project and its context. The evaluation will be grounded in analytics using qualitative and quantitative analytics to measure formative and summative outcomes, including short-, mid-, and long-term outcomes. The logic model that delineates all inputs, services, outputs and outcomes can be found below.



Evidence for *Dual Enrollment* comes from:

Giani, M., Alexander, C., & Reyes, P. (2014). Exploring variation the impact of dual-credit coursework on postsecondary outcomes: A quasi-experimental analysis of Texas students. *The High School, 200-218*.

Evidence for *Summer Counseling* comes from:

Castleman, B.L., Page, L.C., & Schooley, K. (2014). The forgotten summer: Does the offer of college counseling after high school mitigate summer melt among college-intending, low-income high school graduates.

- The following research questions will address formative evaluation, summative evaluation, and embedded research studies. This, combined with GEAR UP SWV’s plan to implement targeted, data-driven services, will aim to increase student’s grade point average (GPA), high school completion and postsecondary aspirations, and postsecondary enrollment and persistence as well as their resilience.

#	Type	Question
1	Formative Evaluation	What is the effect of targeted services on increasing academic success as measured by GPA, as a predictor of postsecondary success?
2	Formative Evaluation	What is the effect of targeted services on increasing high school completion and postsecondary aspirations?
3	Summative Evaluation	What is the relationship between the number of service events (occurrences) and hours (duration) spent in GUSWV services in middle and high school and college enrollment, persistence and completion?
4	Research Study 1	What effect does Summer Counseling have on postsecondary enrollment compared to the control group, the preceding cohort of students who did not receive GEAR UP services?

5	Research Study 2	What are the unique barriers to postsecondary education for rural students?
7	Research Study 3	What has been the learning impact of the COVID-19 disruption of school for cohort students?
8	Research Study 4	What effect does Dual Enrollment participation in high school have on postsecondary enrollment, and persistence?
9	Research Study 5	What effect do GEAR UP services have on postsecondary enrollment compared to the control group, the preceding cohort of students who did not receive GEAR UP services?
10	Research Study 6	What is the relationship between Resilience as measured by the ARQ and the student outcome of college enrollment?

- Evaluation plan must adhere to the Education Department General Administrative Regulations (EDGAR), the Family Educational Rights and Privacy Act (FERPA), Uniform Guidance Regulations, the Higher Education Opportunity Act (HEOA), Government Performance and Result Act (GPRA), and national GEAR UP objectives.
- Vendor must provide GEAR UP educators train-the-trainer professional development around using data to improve practice/interventions, understanding evidence-based practices around college access and other GEAR UP objectives, and collecting data for formative and summative assessment.
- Vendor must provide a longitudinal data collection system that allows for gathering and safely storing identifiable student-level academic performance, post-secondary enrollment, and GEAR UP service data. System must allow for National Student Clearinghouse data on enrollment and persistence to be imported.
- This longitudinal student-level data will: 1) facilitate the development of GU SWV partnership annual service framework, 2) guide professional development to better facilitate local programming, 3) facilitate the coordination of reporting annual evaluation results, 4) identify and summarize performance measures and student outcomes, and 5) provide continuous feedback in easy-to-understand formats. Analyses will allow for deeper understanding of student characteristics of students who are most at risk and with time to act on that evidence.
- Vendor must have experience working with the College and Career Readiness Evaluation Consortium (CCREC).
- Vendor must help lead and serve on the GEAR UP SWV CCREC and participatory evaluation team.
- The participatory evaluation team will meet a minimum quarterly annually.
- Vendor must perform student and family surveys annually to obtain information about their perceptions and expectations regarding current experiences within GEAR UP, students' future academic goals, and where they are on their path toward achieving their postsecondary goal.
- Vendor must conduct annual school staff and college going culture assessments to obtain information about their perceptions regarding the teacher's role in supporting students' postsecondary educational goals and to provide insight into college-going culture.

- Vendor must significantly facilitate the coordination of reporting annual evaluation results including the preparation of the Federal Annual APR.
- Vendor must provide real-time performance feedback to grant staff for continual improvement of GEAR UP services.
- Vendor must have experience with GEAR UP evaluation and implementation.
- Preferred that vendor have experience working with Appalachian students and educators.
- Data collection methods (i.e., surveys) developed for the purpose of conducting this evaluation will be retained as property of Concord University.
- If you are able, how much match contribution can you commit if chosen for this contract?